









OUR VISION is to create a well-resourced and thriving quality of life for our community.

We do this by supporting purposeful endowments, inspiring collective growth, and building initiatives for the future.



Financial Summary

2020 Year End Fair Market Value - \$96M

Spending Restrictions on Endowment and Scholarship Funds - 5% maximum of a 3 year fund balance

2020 Year End - Endowments and Scholarship Fund Fair Market Value - \$87M

3 Year Average Fair Market Value - \$80M

Annual Spending - 2021 Spending Capped at \$4M +/-





Philanthropic Impact

Giving Impact - \$4M+/- each year

Grants - \$1.5M +/-

Scholarships- \$1.0M +/-

Programs \$1.0M +/-

Wassenberg Art Center

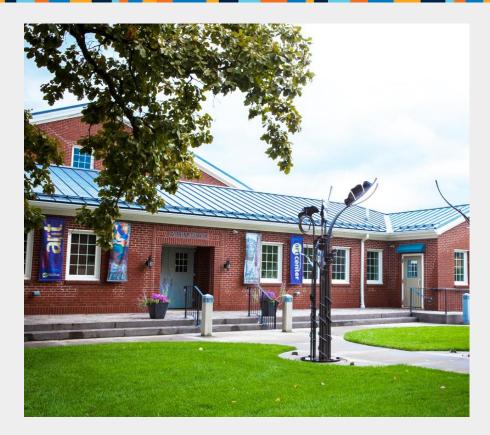
Performing Arts

Hiestand Woods

Franklin Park

Impact Program (Non-Profit Capacity Building)

Administrative \$0.5M +/-







Transactional vs. Transformational

If we're capped on what we're able to give, how do we go beyond and do more (short of fundraising)?

Impact Investing - Allocating VWCF assets to produce a positive impact on the community.

Example: Van Wert Forward - Shifting investments from Wall Street to Main Street.

Capacity Building Programs - Non-profit training for our 501(c)3 grantee partners.

Example: Impact Program- Quarterly training programs geared to strengthen our grantees.

Smarter Grantmaking - Is what we're giving to moving our vision forward?

Example: Grant reporting - Telling success stories.

Re-tooling our Scholarship Program - We're paying our talent to leave our community.

Example: Learn and Return - Student Loan Payoff Scholarship Program





Impact Analysis

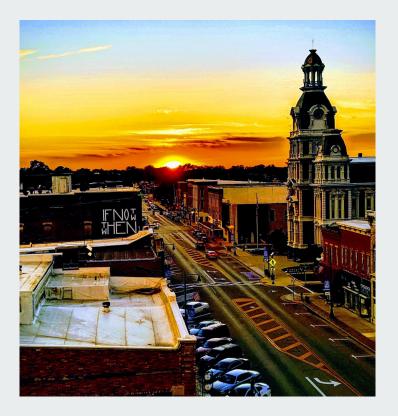
Asset Flex - Value of Foundation Assets flex \$5M +/each year. This is our risk tolerance without seeing gain/loss in what we're able to give out each year.

Vision Statement - Return on Vision Statement

Leverage of Community Resources- 4+x return on investment from resources otherwise unavailable to our community

Financial Return - Don't need an alpha return as for-profit developers, so we can be fair. We do have investors to answer to, however.

Endowment Growth - When we do the right thing, our community grows, as does endowment growth









Many years of dedicated work to get to this point. (Building the toolkit!)

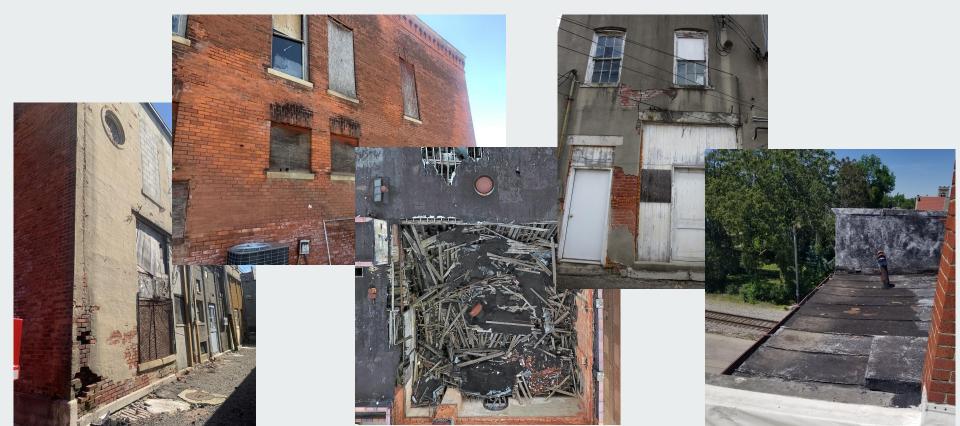
Vibrant Public Space







Distressed Conditions





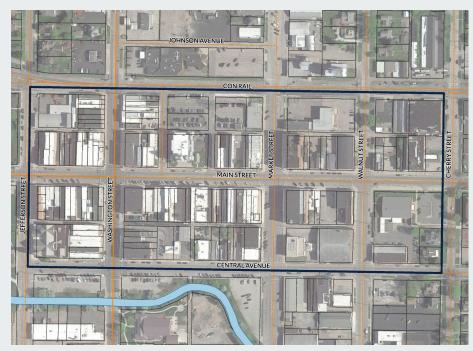


We're investing with courage & confidence — restoring & developing our downtown's core assets and revitalizing the heart of our community.





Project Location and Scope of Work



Van Wert Forward is an \$100M+/- multi-phase project focused on redeveloping + restoring the core buildings within Historic Downtown Van Wert - the economic and civic center of Van Wert County, Ohio.

Project Scope:

- 5-7 years
- 50+ parcels
- Restore to NPS Historic Preservation Standards
- Repair structural elements
- Resolve environmental concerns
- Modernize building standards for efficiency
- Mixed-use concepts
 - Class A commercial space
 - Upper floor residential space
- Public infrastructure overhaul





Van Wert Forward Ownership and Phasing



Historic Downtown Van Wert, OH



Van Wert

Forward



Development Timeline

Phase 1	Phase 2	Phase 3 + beyond
Pre-development 15 months	Pre-development March 2021	Pre-development March 2022
Construction Start August 2021	Targeted Construction Start August 2022	Targeted Construction Start August 2023
Targeted Construction Completion August 2022 - February 2023	Targeted Construction Completion August 2023 - February 2024	Targeted Construction Completion August 2024 - February 2025





Project Partners

Investing Partners

• Private Community Equity Investors

Community Development Partners

- Main Street Van Wert
- Economic Development Corporation
- Chamber of Commerce
- Business Development Corporation
- City of Van Wert
- Van Wert County

Lead Development Consultant

- Pago USA
- The Model Group

Architecture & Design Consultants

- Platte Architecture + Design
- Revival Design Studio
- JPR (Jones Petrie Rafinski)

Downtown Redevelopment Master Plan Consultants

- OHM Advisors
- Epic Small Public Art Plan
- Small Nation Tenant Attraction & Retention

Economic & Finance Advisors

Montrose Group





SOURCES OF FUNDS

Investor Equity

Local Govt Contribution

Federal New Market Tax Credits

State New Market Tax Credits

Federal Historic Tax Credits

State Historic Tax Credits

TMUD Tax Credits

Grants

Van Wert Forward Phase One - \$26M project

- Work Includes:
 - 11 private parcels
 - 37 Residential Units
 - 12 Commercial Spaces
 - Landscape in private courtyards
 - Street and alley improvements
- Source of Funds
 - \$16 M in New Market Tax Credits
 - \$4.3 M awarded in Federal Historic Tax Credits
 - \$2.5 M awarded in State Historic Tax Credits
 - \$1.5 M awarded by JobsOhio Vibrant Community Grant
 - \$156,000 awarded by NPS and Heritage Ohio through the Paul Bruhn Historic Revitalization Grant





Partnering Projects

1. **Historic District Designation** led by MSVW

- i. Contributing buildings
- ii. Non-Contributing Buildings
- iii. Access to Historic Tax Credits and alternative financing opportunities.
- 2. **Downtown Redevelopment Districts** a grant to MSVW & City of Van Wert from The Van Wert County Foundation - Lead Consultant - Montrose Group
- 3. **Downtown Redevelopment Master Plan** a grant to MSVW & City of Van Wert from The Van Wert County Foundation - Lead Consultant - OHM Advisors, Small Nation, Epic Small





Phase One Current Activity

- Phasing Tenant relocations
- Phase One launch September 25th
- Abatement and Demolition work
- Full Phase One Construction Documents completed.
- Wrapping up Phase One Bid Process
- Phase One financial closing will be by end of year







Phase One Conceptual Designs

- 14 residential units
- ✤ 4 commercial spaces



117-119 + 121-123 N. Washington St.



Phase One Conceptual Designs

- 15 residential units
- ✤ 4 commercial spaces





101 - 107 E. Main St. + 108 - 110 N. Washington St.



Phase One Conceptual Designs

- 8 residential units
- 5+ commercial spaces





Phase Two Current Activity

- Pre-development work in Process
- Submitting another 4-8 parcels for historic tax credits
- Entertainment/amenities focus
- Demo beginning in August 2022
- Spaces will be available in 12-18 months (Aug. '23-Feb. '24)







Parking

- Parking Study
 - Designed by Dan Baisden
 - Completed by JPR
 - Engineering consultants
 - Studied existing conditions
- Parking Plan
 - Created by JPR
 - Analyzes future projected uses
 - Proposes new/reconfigured parking areas
 - Suggests City ordinance changes
- Presented to VWCF Board, MSVW Board, and City Council in August
- Code Changes under review by Council







Leasing

- Phase 1 spaces will be available in 12-18 months (Aug. '22-Feb. '23)
- Residential Pre-Leasing
- Commercial Spaces
 - One medium-size restaurant/bar space
 - One fast casual restaurant space
 - 5 commercial spaces
 - Coworking, business incubator, cafe
 - Three businesses returning
 - Some temporary relocations





Communication Efforts

- Neighbor to Neighbor communication
 - Construction and traffic control updates
 - Downtown Lowdown
- Public Relations
 - Multimedia communication
 - Emails, text blasts, newsletters
 - Social media updates
 - Intuitive traffic control











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